Administrative Services FY 2021 Budget Presentation

Wednesday, February 5, 2020 Infrastructure and General Government

Utah Department of Administrative Services



Finance

Executive Director

Archives

Risk Management

DFCM

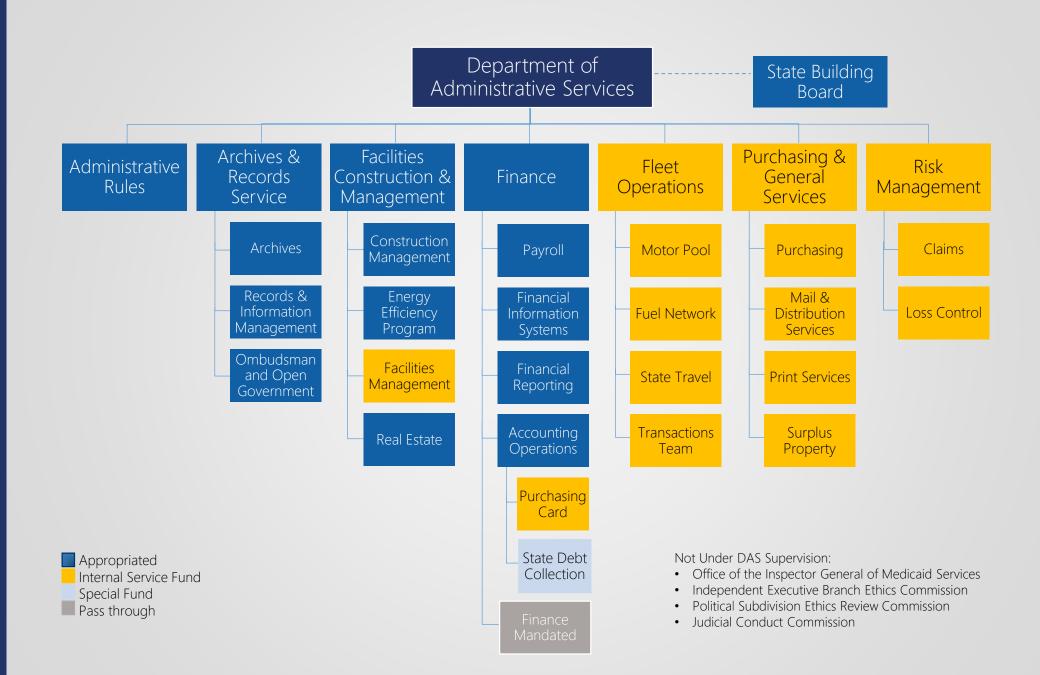
Purchasing

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Use of Existing Funds

To help offset budget requests, we examined:

- Internal funding gained from increased efficiencies;
- > Unspent one-time funds

Division of Finance

General Fund and Internal Service Fund

Statewide financial systems and operations Financial reporting Accounting operations & State Debt Collection

Dashboard Link



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2019 Funding

Finance Dedicated Credits and Fiscal Notes

	2019 Legislature	Spent	Committed	Remainder
Dedicated Credits (authorization to collect fees)	\$20,700	Completing work begun prior to authorization of fees; anticipate collecting fees in FY 2021		
S.B. 102	\$12,700	Pending legislative allocation of money to funds (est. FY 2021)		
S.B. 102 one-time	\$8,000	\$6,700	\$1,300 (FY 2021)	\$0



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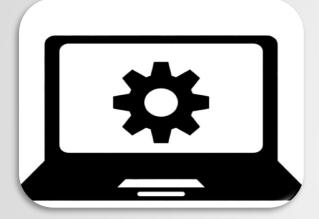
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Finance Challenges & Priorities



Upgrade of key financial systems



Backlog of IT projects



Growing demand for services with limited staff



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Finance Budget Request

Source	FY 2020	FY 2021	FY 2021
	One-time	Ongoing	One-time
General Fund	\$2,500,000	\$1,500,000	\$4,000,000



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Finance Budget Request

What is FINET

- State's accounting system of record
- Foundation for Comprehensive Annual Financial Report
- ➤ 120 interfaces from 54 different systems
- Repository of financial data provided to the public via the transparency website
- Processes over \$70B of financial transactions annually
- Controls and tracks the state agency budgets
- Initiates payments, tracks State assets, manages chart of accounts
- > Services state agencies, public education, elected officials



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Finance Budget Request

FINET LIMITATIONS

- FINET is beginning to accrue technological debt
- Current version and hosting model will be unsupported in near future
- Unsustainable operating model inhibits use of available FINET tools across State agencies
- More vulnerable to cyber threats
- Shallow support bench
- Disaster recovery measured in weeks and months not hours and days
- Insufficient staff resources to both assist agencies while also maintaining system



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Finance Budget Request

Opportunities

- > Cost avoidance from unnecessary shadow systems
- Deeper bench for support, system performance, disaster recovery, and issue resolution
- Greater opportunities for interfaces through APIs
- Reduces risk due to staff legacy knowledge, on-premises hosting, incompatibility with other systems
- > Extends the life of the system for another decade



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How did we get here?

- Prior ONGOING Base Budget Cuts: \$1.6M (FY2009-FY2011)
- Prior Nonlapsing ONE-TIME Cuts/reallocations: \$5.2M (FY2009, FY2015, FY2019)

SDC return to the General Fund or reallocation: \$2.8M (since FY2014)

> \$800,000 in increased software licensing and contractual maintenance increases unfunded for Finance systems



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Source	FY 2020	FY 2021	FY 2021
	One-time	Ongoing	One-time
General Fund	\$2,500,000	\$1,500,000	\$4,000,000

Currently, Finance has \$2M in nonlapsing money for FY2020. \$1M will go to the rewrite of the Payment Tracking System and \$1M will be put towards FINET upgrade or purchase of a new state accounting system



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Finance Budget Request

Where is it all going?

April 1 - June 30, 2020 - \$2.9M one-time

Begin upgrade and transitional activities

Identification and analysis of operational efficiency transformation areas

Prepare and deploy cloud environment

July 1, 2020 - December, 2021 - \$4.6M one-time Completion of upgrade and full launch

Ongoing - \$1.8M - \$2.5M

Hosting, disaster recovery, operations & maintenance, updates of the FINET cloud solution

Local consultant support



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Finance Budget Request

We have known and communicated that this day was coming

We are at a crossroads. We have two choices:

- 1. Invest in a FINET model that will take us through the next decade
- 2. Purchase a new financial system at about \$100M

The current model as it stands will no longer be a viable option



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Finance Budget Request

- Approve Governor's Recommendation for FINET Financial System Upgrade funding:
 - > \$2.5M FY 2020 One-time
 - > \$1.5M FY 2021 Ongoing
 - > \$4.0M FY 2021 One-time

DAS Executive Director's Office General Fund Coordinated management of administrative services



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2019 Funding

DAS-specific Telework Funding

	2019 Legislature	Spent	Committed	Remainder
DAS Telework	\$360,000	\$71,300	\$31,000	\$257,700

- ➤ Delayed implementation because of transition to the Taylorsville State Office Building (TSOB)
- ➤ DAS recommends reallocating \$15,000 from remaining telework funds to the one-time expenses for the Executive Director's Office budget request



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EDO Challenges & Priorities







Move to TSOB



In-depth program performance analysis



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Executive Director's Budget Request

Data/Research Analyst

Source	FY 2020	FY 2021	FY 2021
	One-time	Ongoing	One-time
General Fund		\$122,000	\$13,000

➤ DAS recommends reallocating one-time \$15,000 from DAS Telework funds to the one-time costs of this position

Consolidated Reception Services Dedicated Credit Authorization

Authorization	FY 2020	FY 2021	FY 2021
Dedicated Credit	\$185,000	\$270,000	

Dedicated credit authorization to consolidate DAS reception services



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EDO Budget Request

Approve Governor's Recommendation:

- > \$122,000 ongoing and \$13,000 for the Data/Research Analyst Position from GF
- dedicated credits authorization for consolidated reception services of:
 - > \$185,000 for FY 2020
 - > \$270,000 for FY 2021

Division of Archives & Records Service

General Fund

Archives
Records and information management
Ombudsman and open government



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Archives Challenges & Priorities



Electronic records management and preservation



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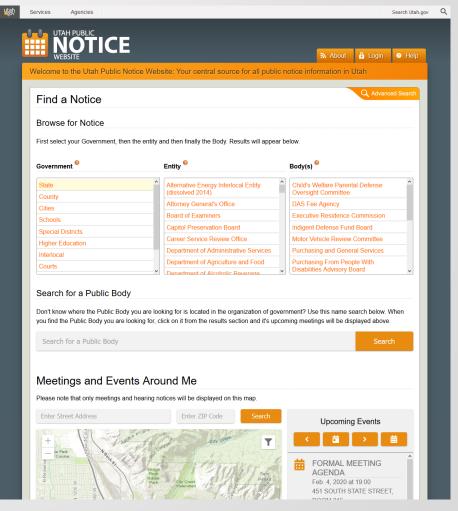
Questions

Archives Budget Request

https://openrecords.Utah.gov/



https://Utah.gov/pmn





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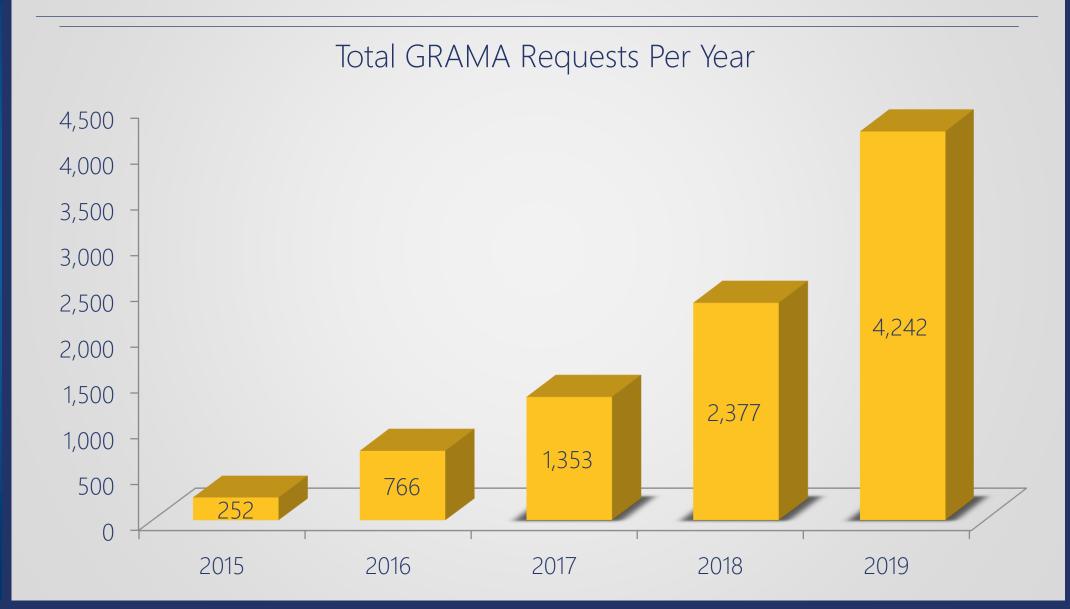
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Open Records Portal





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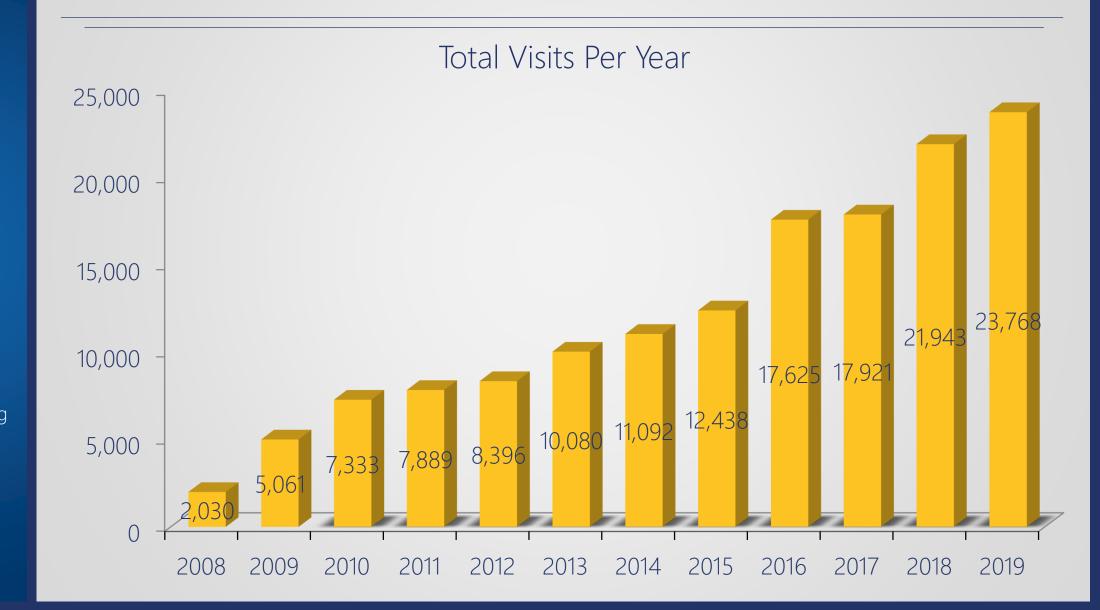
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Utah Public Notice Website





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Archives Budget Request

Upgrade to the Utah Public Notice Website and Open Records Portal

Source	FY 2020	FY 2021	FY 2021
	One-time	Ongoing	One-time
General Fund	\$160,000		

- > Archives identified savings in IT systems and started the first phase of this project with \$189,000
- ➤ DAS recommends a one-time transfer of \$50K from DFCM Energy program and \$50K from Rio Grande Street Cleanup remainder to Archives



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Archives Budget Request

Approve Governor's Recommendation:

> \$160,000 one-time in FY 2021 for upgrades to Utah Public Notice Website and Open Records Portal

Division of Risk Management

Internal Service Fund

Risk Fund
Claims management
Loss prevention
Claims litigation
Excess insurance procurement

Service Dashboard



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Base Budget

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Risk Management Base Adjustments

Adjustments to S.B. 6, Item 75

- Increase Dedicated Credits Revenue by \$205,800 to equal \$610,700
- Correct Premiums by \$2,171,108 to equal \$54,821,608
- Adjust Schedule of Programs:
 - ➤ ISF Risk Management Administration from \$404,900 to \$610,700
 - Risk Management Auto from \$1,911,700 to \$2,412,710
 - Risk Management Liability from \$23,347,500 to \$26,383,010
 - Risk Management Property from \$20,043,400 to \$18,873,734



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Risk Challenges & Priorities



Substantial increase in liability claim costs



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Risk Management Budget Request

Transfers to Liability Fund

Source	FY 2020 One-time	FY 2021 Ongoing	FY 2021 One-time
Workers Comp Retained Earnings	\$1,000,000		
Administration Retained Earnings	\$630,000		
Property Retained Earnings	\$3,000,000		

The above-requested transfers, together with transfers authorized in previous years, are requested to help make the Liability Fund actuarially sound.



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Risk Budget Request

- > Adjust the base budget requested in S.B. 6, Item 75
 - ➤ With Dedicated Credit increase of \$205,800
 - ➤ With Premiums increase of \$2,171,108
- > Approve the rates requested in H.B. 8
- > Authorize the transfer of \$4.63M to Liability Fund:
 - > \$1M from Workers Compensation Retained Earnings
 - > \$3M from Property Retained Earnings
 - > \$630K from Administration Retained Earnings

Division of Facilities Construction & Management (DFCM)

General Fund and Internal Service Fund

Facilities construction
Facilities management
State Building Energy Efficiency Program
Real estate program



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2019 Funding

	2019 Legislature	Spent	Committed	Remainder
H.B. 349 (from Capital Improvement funds)	\$80,400		\$20,400	\$60,000
Operation Rio Grande Street Clean- up	\$100,000	\$45,000	\$5,000	\$50,000
Correct error from 2018 funding for Project Managers	\$535,000 One-time (2019) \$535,000 Ongoing			



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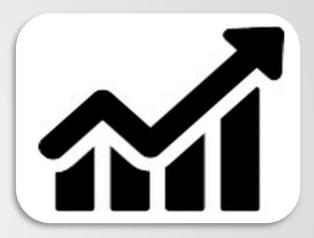
DFCM Challenges & Priorities







Employee compensation



Market escalations



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DFCM Budget Request

Transfers to DFCM

Source	FY 2020	FY 2021	FY 2021
	One-time	Ongoing	One-time
Building Board		\$1,238,300	\$192,400

This transfer completes changes made by H.B. 349 (2019) which moved some responsibilities from the State Building Board to DFCM.



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DFCM Budget Request

- Authorize the transfer of \$1,430,700 from the State Building Board to DFCM (H.B. 349)
- > Approve the rates requested in H.B. 8
- > Reallocate to Archives:
 - > one-time \$50,000 from Rio Grande Street Clean-up
 - one-time \$50,000 from the DFCM Energy Program

Division of Purchasing & General Services

General Fund and Internal Service Fund

State Purchasing
State Mail
Copy Services
Surplus Property



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Purchasing Challenges & Priorities



Retention of employees



Loss due to poor agency contract administration



Implement statewide solution-based solicitation methods



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Purchasing Budget Request

- Correct the FTEs authorized in S.B. 6, Item 74, from 72.5 to 93
- > Approve the rates requested in H.B. 8

Division of Fleet Operations

Internal Service Fund

Motor pool
State Fuel Network
State Travel
Transactions group

Service Dashboard



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Motor Pool management



In-depth evaluation of Fleet financial model



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> Approve the rates requested in H.B. 8

Office of Administrative Rules

General Fund

Enterprise eRules system

Utah Administrative Code

Utah State Bulletin

Rulemaking assistance



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eRules implementation





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Air Quality Funding

	2019 Legislature	Spent	Committed / Queued	Remainder
Electric Vehicle Infrastructure	\$2,000,000	\$1,426,200	\$573,800	\$0
Snow Plow / Older Vehicle Replacement	\$2,000,000	\$2,000,000	\$0	\$0
Statewide Telework Pass-through (administered by GOMB)	\$6,000,000	\$367,900	\$4,014,800	\$1,617,300



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A New Workplace

Budgeted Projects

- > Security
- Infrastructure
- > Bandwidth
- Consultants, Technicians, and Engineer
- > Training

Projects in Queue or Under Consideration

- > Infrastructure
- Space Scheduling
- > Audio Visual



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A New Workplace

Internal Agencies (Participating or in Process)

- > Department of Administrative Services
- ➤ Department of Technology Services
- ➤ Department of Human Resource Management
- >Insurance Department
- ➤ Department of Health
- ➤ Public Lands Policy Coordinating Office
- ➤ Governor's Office of Management and Budget
- ➤ Department of Environmental Quality
- ➤ Department of Agriculture and Food
- ➤ Department of Natural Resources
- ➤ Board of Pardons and Parole
- ➤ Department of Human Services
- ➤ Department of Heritage and Arts

Remaining agencies will be in process by July 2020.



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A New Workplace

Improve Air Quality

≥154.2 lbs./month emissions avoided

Increase or Maintain Employee Productivity

➤ Currently a 17.6% increase

Enhance Building Utilization/Master Space Planning

> DOH and PLPCO

Increase Jobs in Rural Utah

➤ Estimated Increase of 7 jobs

Participants

- ≥218 Onboarded
- ≥21 In Process

Departments

- > DAS
- **≻**Insurance
- > DHRM
- > DTS
- > Health
- > DEQ
- **≻**GOMB



THANK YOU

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